FY 2022 Projected Revenues	FY 22 BUDGET		FY 21 BUDGET
\$0.11 Increase per 1000 gallon - FY 22 Rate - \$2.45 / 1000 gallons	6.8% Rate Increase	NOTES	COMPARISON
Based on monthly avg sales on 400 MG per Month			
\$2.50 per 1000 gallons	\$1,000,000	AVG THRU AUG 2021 411.279 MG / MONTH	\$760,500
FY 22 Projected Annual Water Sales Revenue	\$12,000,000		\$9,126,000
Monthly Assessment at \$1.50 per Meter (42,000 avg)	\$63,000	Based on 2020 Running Avg (38,727) thru 7/20	\$57,000
FY 2022 Projected Annual Assessment Revenue	\$756,000		\$684,000
FY 22 Cash Carry over	\$50,000		\$150,000
Capital Improvement Set-Aside Balance Beginning of FY 22	\$1,250,000	FY 22 start Less due to Propert Purchase	\$1,500,000
Annual Interest Income	\$2,500		\$5,000
TOTAL PROJECTED REVENUES			
AND CASH	\$14,121,500	7	\$11,465,000
Expenses - FIXED DEBT	FY 22 BUDGET		FY 21
Fixed Debt			
2016 Series	\$389,400	\$32,450 per month	\$446,274
2019 Bond Series	\$338,196	\$28,183 per month	\$247,878
2019B Bond Series	\$3,480,000	\$290,000 / month	\$3,795,383
2022 Bond	\$2,700,000	50,000,000 new issue 30 yrs \$225,000 per month	
TOTAL Bond DEBT	\$6,907,596		\$4,489,535
CORP OF ENGINEERS - ANNUAL PAYMENT			
Fixed Debt Total is 49.76% of FY 22 Budget		FY 20 - 35.22% of Budget	
TOTAL FIXED DEBT	\$6,907,596		\$4,489,535
FY 2022 PERSONNEL COSTS - 17.07% of Overall Budget		NOTES	FY 21
2022 Personnel Budget (26 FT employees)	\$2,369,963	FY 21 - 24 FT Employees	\$2,173,470
Direct Costs - 9.55% Increase over FY21	\$1,650,112		\$1,506,210
Indirect costs -30.4 % of Personnel Budget	\$719,851	28.17% in FY 21	\$677,260

OPERATIONS AND MAINTENANCE EXPENSES			
CHEMICALS	FY 22		FY 21
Liquid Alum	\$275,000		\$275,000
Chlorine (Includes 150 lb cyl. For Chlorine Dioxide)	\$65,700		\$52,500
Fluoride	\$70,000		\$70,000
Polymer	\$21,000		\$21,000
Calcium Hydroxide (Slaked Lime)	\$135,000		\$135,000
Sodium Chlorite (Chlorine Dioxide Facility)	\$92,000		\$92,000
Aluminum Chloral Hydrate (ACH) / Poly-Aluminum Chloride (PAC)	\$25,000		\$30,000
Ferrous Chloride	\$0		\$3,000
Other Tmt. Chemicals	\$5,000		\$5,000
TOTAL	\$688,700		\$683,500
	-		
ELECTRICITY 2020			
Intake	\$543,400		\$523,000
BPS	\$210,000		\$150,000
Plant	\$371,800		\$352,000
Other	\$7,800		\$3,600
TOTAL	\$1,133,000		\$1,028,600
SOLID WASTE	\$8,000		\$7,200
PROFESSIONAL FEES			
Accounting	\$15,000		\$15,000
Legal	\$5,000		\$2,500
Engineering	\$0	Will be capatilized as part of projects	\$550,000
Other Prof Fees	\$25,000		\$25,000
TOTAL	\$45,000		\$592,500
TOTAL O&M EXPENSES - PAGE 2	\$2,129,700		\$2,311,800

LABORATORY	FY 22	ACTUAL EXPENSES	FY 21 BUDGET
	BUDGET	thru 8/05/2020	
Chemicals	\$6,500	1,302.00	\$12,900
Instrumentation -	\$10,000	5,280.00	\$10,000
Supplies	\$25,000	11,833.00	\$25,000
Analyzers	\$10,000	38,400.00	\$38,400
Testing Services	\$2,500	735.00	\$1,500
TOTAL	\$54,000		\$87,800
Maintenance and Repairs			
Shop Supplies	\$10,500		\$9,500
Chlorine Dioxide System	\$5,000		\$10,500
Treatment Plant	\$90,000		\$92,500
Admin Building	\$7,500		\$7,500
Booster Pump Station	\$15,000		\$35,000
Transmission Line Repairs	\$42,500		\$42,500
Transmission Appurtenances	\$50,000		\$50,000
Electrical Systems -	\$30,000		\$65,000
SCADA	\$20,000		\$20,000
Intake Facility	\$25,000		\$54,000
ROW Maint / Grounds Maintenance - Includes One Call	\$7,500		\$3,000
Other Maintenance	\$5,000		\$5,000
Equipment Rental	\$10,000		\$10,000
Generator Switchgear Maintenance / Repairs	\$25,000		\$15,000
Tools	\$10,500		\$10,500
TOTAL	\$353,500		\$430,000
Insurance - Corporate	\$120,000		\$116,200
Real Estate Taxes	\$1,000		\$600
Licenses / Permits	\$5,000		\$5,000
TOTAL FOR O&M EXPENSES PAGE 3	\$561,900		\$639,600

O&M Continued	FY 2022 BUDGET	FY 21 thru 8/05/2020	FY 21
Employee Education / Training / Conferences	\$7,500		\$7,500
Dues & Subscriptions	\$10,000		\$10,000
TOTAL	\$17,500		\$17,500
Office Supplies / Phone / Consumables			
New Hire Background Check	\$500		\$500
Meeting - Hosted - Meals (Incl NWD Eureka Springs)	\$1,500		\$1,500
Office Furniture	\$1,000		\$2,500
Printer Supplies	\$2,500		\$1,500
Consumables	\$3,500		\$3,500
Phones - Land Line / Fax	\$5,000		\$3,000
Phones - Cell	\$15,000		\$12,500
Cleaning supplies	\$4,000		\$4,000
Computers - Computer Parts / Network	\$10,500		\$10,500
Computer - Software	\$10,500		\$10,500
Postage and Delivery	\$1,000		\$1,250
Copier Repairs / Replacement	\$1,000		\$2,000
Advertising	\$1,000		\$1,000
Printing and Reproduction	\$3,000		\$3,500
Educational Materials (Tours-schools)	\$1,000		\$1,000
Promotional	\$1,000		\$1,000
TOTAL	\$62,000		\$59,750
Vehicle Maintenance			
Fuel (UNL & Diesel)	\$35,000		\$35,000
Oil Changes	\$5,000		\$7,500
Repairs	\$10,000		\$5,000
Tires	\$5,000		\$5,000
Vehicle Add Ons (Liner, Tool Boxes, Hitches, etc)	\$2,500		\$3,500
TOTAL	\$57,500		\$56,000
TOTAL FOR O&M EXPENSES PAGE 4	\$137,000		\$133,250

	FY 2022 BUDGET	FY 21	FY 21
Travel	\$7,500	1,162.00	\$7,500
PPE / Safety Equipment	\$3,000	1,683.00	\$3,000
Uniform / Clothing Allowance	\$5,000	1,767.00	\$7,200
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Army Corp of Engineers Annual Maintenance Expense	\$15,000	\$8,500	\$10,000
TOTAL O&M EXPENSES	\$2,871,600		\$3,112,350
Budget Analysis - FY22		Previous Year - FY 21 Budget Analysis	
Total Revenues / Cash	\$14,121,500	FY 21 Budget Total Cash	\$11,465,000
Less FIXED Costs	-\$6,907,596	Less Fixed Costs	-\$4,489,535
Balance	\$7,213,904	BALANCE	\$6,975,465
Less Personnel Costs	-\$2,369,963	Less Personnel Costs	-\$2,173,470
Balance	\$4,843,941	Balance	\$4,801,995
Less O&M Expenses	\$2,828,600	Less O&M Expenses	-\$3,112,350
<u>Balance</u>	\$2,015,341	Balance	\$1,689,645
Projected Coverage		Projected Coverage	117%
Board Discretionary Capital Improvement Set aside Target BALANCE at end of FY22			\$2,006,000.00